DDBM

A CANVAS-BASED METHOD

to create business value with data and Al



Project Id card

Company Name:		 		
Number or name of yo	ur group:		-	
Team members:				

Date:

What business function does your team represent?

Nom de groupe:

Design office /	Marketing	Facility management
innovation	Warketing	T domty management
Production	Sales	Digital services
Finance	HR	IT department
Board of directors	Legal	Customer management

Today, the strategic challenges of companies are very often linked to digital transformation. **Examples**:

- Overcome high logistics costs by better tracing/organizing supplies
- Produce better quality, at lower cost, and with less waste
- Develop innovative, practical, "smart" and useful products thanks to data analysis and Al
- Changing your business model: from a sales model to a platform subscription model
- Improve compliance and communication with better traceability/governance of information and product flows
- Renew interfaces and distribution channels so that your products and services are accessible to your users as easily and widely as possible, on all channels
- Better control of budgets and of the efficiency of your support activities (marketing, finance, HR, etc.) thanks to automation better reporting
- Improve your customer prospecting and conversions to grow your business

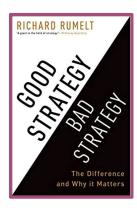
The DDBM method deployed in the following slides is an action guide to identify these challenges and respond to them by putting data and AI into action.

Group name:	

We'll start by naming the company's strategic goals.

A company typically has many hot issues.

But doing strategy is... knowing how to **choose the** key priority. In the next slide, identify **the** critical issue for the company over the next 3 to 5 years.



If you were to read only one strategy book

Canvas #01 Strategic objectives

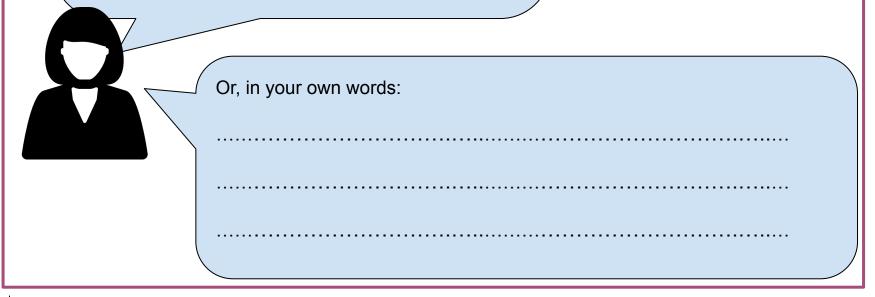
Designed by:	 	
Date:		

"In 5 years time, we must be the leader of
"By providing to
Which translates into these 3 strategic objectives: #1
#2
#3

What is a "Strategic objective"?

It is a weakness or threat that jeopardizes the viability of the company in the medium term. The objective is to fix it.

Or it is an advantage to be acquired, or an opportunity to be seized, that would allow the company to ensure its development. The objective is to turn this potentiality into reality.



A project... for whom?

We can now reflect on how best to address this strategic challenge.

A strategic challenge is often so "gigantic" that it cannot be solved with "one project". The response must be broken down into sub-projects. This set of sub-projects will contribute to achieving and meeting the challenge.

How do you define and identify one of these sub-projects? We propose the following method:

Let's identify the stakeholders impacted by this strategic challenge, and the project will then be the solution that addresses their needs.

Examples:

- If our strategic challenge is to reduce logistics costs, then the stakeholder could be the team managing the logistics.
- If our strategic challenge is to achieve a better quality of service, then the stakeholder can be a customer segment, or account managers, or distributors

Canvas #02 Identifying the target (pick just one)

Designed by:	 	
Date:	 	

	Name of the target department / user / segment:
Headquarters / Corporate / Support functions	
Production	Name of the target department / user / segment:
Customers / users	Name of the target department / user / segment:
New markets	Name of the target department / user / segment:

Canvas #03.1 (<u>B2C</u> version): Profiling the target user with an avatar

Designed by:	 	
Date:	 	

Name of the Avatar:	
Socio-demographic attributes ————————————————————————————————————	Lifestyle
Age: Marital status:	Level of fitness: weak / average / fit / competitive
Number of kids:	Social life: none / occasional / regular / party animal
Occupation: Monthly income:	Societal involvement: none / occasional / regular / leader
Country & city of residence: Highest degree: high school / univ / other:	
Media and cultural preferences	
The last book they read:	Preferred extra professional activity:
Their preferred TV show:	
The last movie they went to:	The social media they visit daily: Facebook / Instagram / Snapchat / LinkedIn / Twitter / Youtube

Canvas #03.2 (<u>B2B</u> version) Profiling the target user with an avatar

Designed by	y:	 	
Date: _		 	

Name of the avatar:	
Socio-demographic attributes Age:	Professional Identity
Sex: Job: Country & city of residence: Highest degree: high school / univ / other: Nb of spoken languages:: Digital skills: weak / average / high	Industry : Job Title: Tenure:: Title Level : Contributor / Manager / VP / CxO
Professional environment	Which social media are relevant to his/her
Has access to : a computer / smartphone / tablet / other Participates in investment decisions : Yes / No	professional environment: Facebook / Instagram / Snapchat / LinkedIn / Twitter / Youtube / other / none
Can incur operational expenses: Yes / No	

Canvas #04 User needs analysis

Designed by: ______
Date:

What resources do they need to perform their task?	What do they try to deliver?
The opportunities and limitations that the users face to achieve their goals	experience? What the user is trying to accomplish
What constraints do they face? (time? budget? distance? legal? etc.)	What KPIs to measure success?

Canvas #05
Data Sources

Designed by: ______
Date:

via objects	about people
(archives, existing databases) existing databases	on websites / ta sources that e created or llected on websites / Internet / mobile apps
related to an event	third party data / open data

Canvas	#0	6	
Details	of	data	sets

Designed by:	:	 	
Date:		 	

BONUS POINTS 1 to 5	Explanations	Dataset 1:	Dataset 2:	Dataset 3:
(1 = hard, 5 = easy)				
Machine readable?	if the data is in a .docx or pdf file, software can't read it. A database or even a csv file is better.			
Structured or not?	if the dataset is "Excel like' then it is quite structured. Free text, web pages or pictures are typically very unstructured.			
Personal and sensitive data?	Personal data comes with more constraints. Sensitive data even more.			
Complete?	No missing records, years, values, and no errors.			
Sum of points per dataset	Add up the points to get a total. A higher total would suggest that the dataset will be easier to manage			

Canevas #07

Amplifiers: interface and delivery

Image Generators

Would an image generator have any relevance to a solution serving your user?

Sound Generators

Would a music, voice or sound generator bring more value to your service?

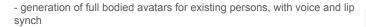
Text Generators

Can your data be used for a "fine tuner" GPT or a similar model?

The "chainers"

Could an automation tool create a service by chaining several 'links' or 'sub-elements'?

- transform existing pictures
- generate pictures / logos / schemas
- assistance to graphic design
- generation of avatars (animated or not)



generation of short movie clips





DALL-E 2

- "text to speech"
- cloning of the voice of an existing person
- music generation according to a preset style etc.
- synch between images and sound





Research By Meta Al



- chatbot interface
- augmented search engine ('RAG')
- text generation (translations, documentation, original texts, etc.)
- quality amplifier: takes a text input and make it "better"







Using Zappier, Make or LangChain, or by writing code that will connect the APIs of gen AI services to another





Canvas #07 Aid to brainstorming

Designed by: _	 	 	
Date:			



Each cycle lasts 2 minutes max. Turn until you you hit "stop" in step 3.

(Re)consider your datasets

- Pick the 3 datasets you identified in the previous canvas
- or consider new ones if necessary
- add amplifiers if suitable (see previous slide)

(

How do these datasets contribute to creating a service meeting a need?

Think of the 7 roads to value creation!

predict / suggest / curate / enrich / rank / compare / match / segment / classify / generate / synthetize

3

Challenge your results and iterate

Play the devil's advocate and be critical about your solution:

- Is it strongly aligned with the strategic objectives of your org?
- Is the user really served by the features you designed?
- stop if the solution stands the challenge!



Canevas #08.2 - Using a GPT to design a solution

- 1. [Recommended] follow this guide on how to prompt the essentials"
- 2. Open ChatGPT by OpenAI (3.5 ou 4) or Bard by Google
- 3. Copy & Paste the specialized prompt available here in the chatbot prompt window. This launches the "Professor Synapse", an effective prompt tool to facilitate the discovery of solutions.
- 4. Copy/paste the content from outlines #1 to #7 to describe to the "Synapse Professor" the elements you have.
 - an example is available as part of the solved case "Gym Sports" (<u>plain text version</u>, version taken <u>directly from ChatGPT</u>).
- 5. Talk to the "Synapse Professor", offering food for thought to move towards a solution, but also asking him to make suggestions.

Canevas #08 Value map

Créé par : ______
Date :

It helps the user's acquisition of resources by: — It helps the user deliver x or y because... The solution is... It removes or decreases these constraints The solution helps the user perform better on for the user: these KPIs:

Canvas #09-1 Graphical synthesis

Designed by:	 	 	
Date:			

	butes to Objective 1:	contributes to Strategic Objective 2:	contributes to Strategic Objective 3:
Network effects / learning effects Time to market	4 3	2	ROI For each dimension, rate the strength of your project from 1 to 4
Time to market		Organisation readiness	Differentiating

Canvas #09-2		
Qualitative	synthesis	

Designed	by:	 	 · · · · · · · · · · · · · · · · · · ·
Date:		 	

Synthesis		
Name of the organization	Name of the idea	
Target users and their	needs / problems to solve	
Description	on of the idea	
How does it match the	strategic priorities of the org	
Data sources and type of	of AI contributing to the idea	
Expect	ed benefits	
EXPOCI		

Canevas #10.3 - qualitative synthesis

Group name:

